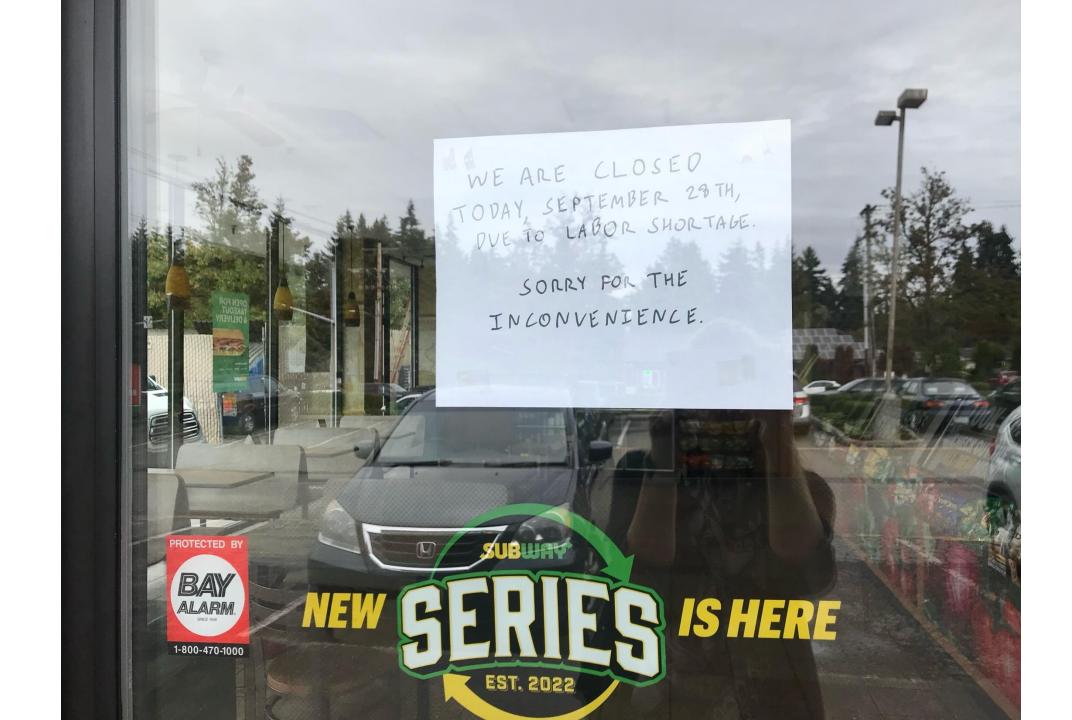
Recruit, Retain, Mentor and Motivate Young Talent

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Category 6 Consulting









Most people want to work in a supportive environment that is free from unnecessary drama, doing work for which they are well-suited and makes a visible positive impact, for an organization that achieves consistent forward momentum.



Recruit





Recruit

1

Involve current staff.



2

Pay attention to your reputation.



3



1.0 * * * * * *

Former Employee

Fake Positivity That Kills

Sep 1, 2021 - Branch Representative

X Recommend X CEO Approval X Business Outlook

Pros

Some great coworkers at the branch level, health insurance is pretty good, can count o comparable to other financial institutions

Found 64 of over 65 reviews





Cons

CEO lives in la-land, HR is there to hurt you, fake positivity to cover up all the issues going on, constantly shifts to new technology instead of fixing current issues, prioritizes exciting new technology over member experience/comfort/preference /accessibility, pay is below average for industry, "merit increases" are measly, work off the clock is expected, chronic understaffing in every department except the very highest ranks like leadership and HR, high high stress-I developed an eye twitch that has not gone away. For all their talk about justice and equity, they are just another bank that sees employees as tools to be used and tossed aside.

Advice to Management

Get over yourself. Without front line employees, you are NOTHING. Start treating your staff like human beings and ACTUALLY listen! We know you are only pretending to listen, but you look down on us. You do not have secret wisdom and knowledge like you think you do, and you are chasing members and employees away in droves. You have extreme turnover for a reason.

2.0 ★★★★★ Former Employee Universal Banker 2 Oct 21, 2019 -O CEO Approval O Business Outlook Recommend Pros Free clinic at the corporate office Cons Everyone says Centier is the BEST place to work... WRONG!! The branch I was in fit in they will make your work day miserable! Everything you do wrong it was do Continue reading

1 person found this review helpful

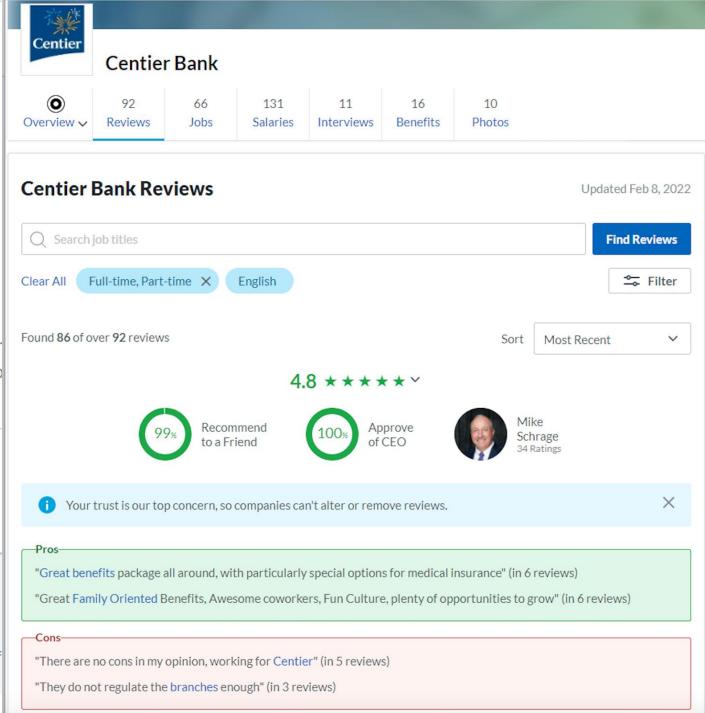
(E) Helpful



Centier Bank Response

Recruiter

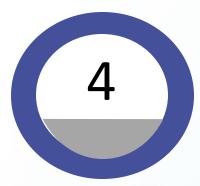
I am so sorry to hear about your experience and I thank you for your feedback. If further details so we can correct this.



Recruit

1

Involve current staff.



Mind your pipeline.

2

Pay attention to your reputation.



Pay more.



Conduct better interviews



Retain

1

ERTs.



Ensure all reviews are done on time.

2

Have regularly scheduled one-on-ones.



Keep a diary.



Mentor

1

Teach employees how to run a good meeting.

2

Pay attention to what an employee needs to be better.



Teach employees how to give a good review.



Motivate

Tone Starts from the Top

Happy families are all alike; every unhappy family is unhappy in its own way.

– opening line from Anna Karenina

Leo Tolstoy



Motivate

1

Don't be a Debbie Downer, buzz kill, sad sack.



Don't try to embrace a common enemy.



Don't be late or lazy on employee reviews.



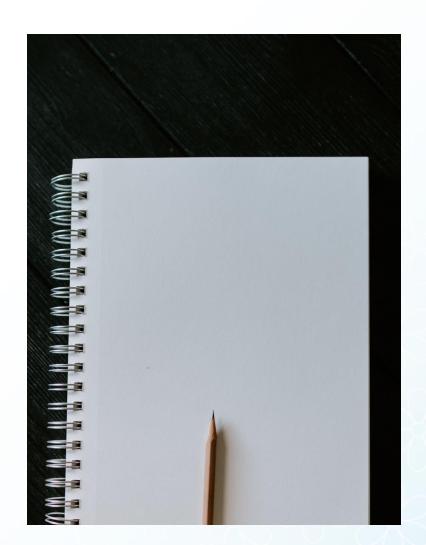
So how do you give better reviews?



One of the biggest challenges is....



Blank Page Paralysis





And then there are biases inherent in the review process...



Biases to Guard Against

1 Recency bias

2 Halo bias

3 Scoring bias



Seven Steps for Easy, Effective Reviews

1

One year before the annual review, give the template to your employee and make sure they understand what the expectations are for them to receive a good review.

At each regularly scheduled one-on-one, take notes about their accomplishments and struggles.

Seven Steps for Easy, Effective Reviews

- One month before the review print 2 copies of last year's review.
- Give a copy of last year's review and the current review to your employee. Ask them to fill out the new review. Keep a copy for yourself and read it.
- Three weeks before the review, ask others for feedback.

Seven Steps for Easy, Effective Reviews

- Two weeks before the review, compile last year's review, the employee's self evaluation, feedback from others, and notes from your records. Write the review.
- Let the review sit on your computer for one week; adding things as you think of them.
- Give the written review to your employee the day before you meet with them about it.

THE GEN-Z QUIZ

You Might Be Old If....

You unironically use the term Rockstar

You need a laptop to buy an airline ticket

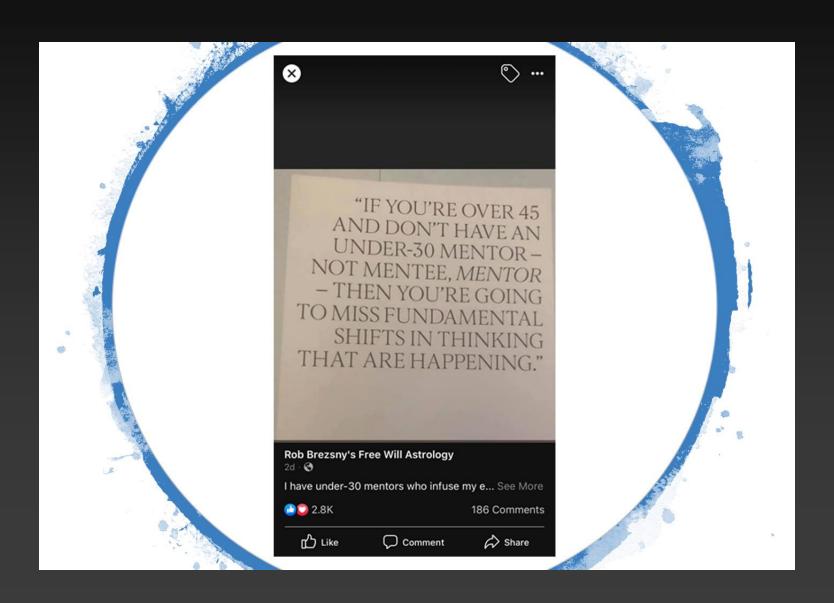
You try to give someone driving directions to a place

You use a lot of ellipses.... (and parentheses) but are stingy with the exclamation marks!!! and the emojis

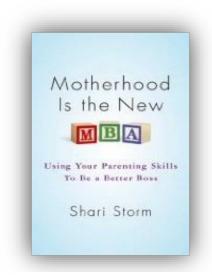




Learn From Young Employees

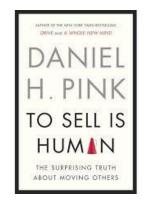


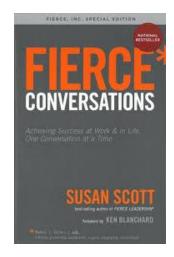
Some Reading...

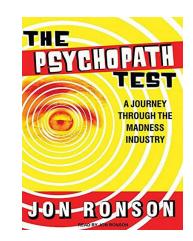


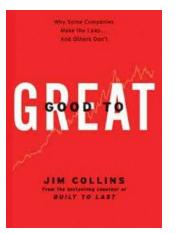


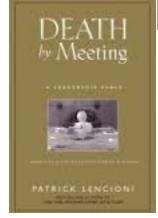
Buy Shari's Book

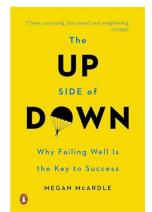


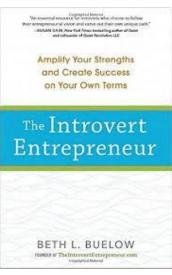


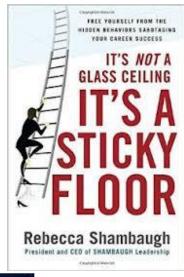


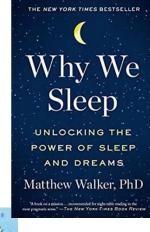


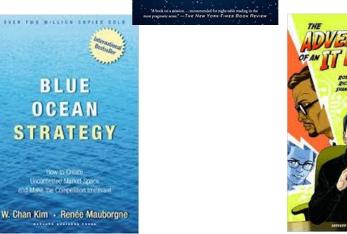














A GOOD PARENT
IS RELENTLESS IN
THEIR QUEST TO
ENSURE THEIR
CHILDREN THRIVE

Imagine if we all did the same for our teams.





Questions



