

The Future Ready Leader

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Learning Objectives

Create shared context around the evolution/future of work

2 Understand fundamental transformation of the workforce and how it impacts leadership skills

3 Shift our thinking from "soft skills" to "Power Skills"

4 Understand success as it relates to our personal career progression

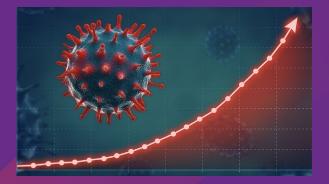


What is a Future Ready Leader?





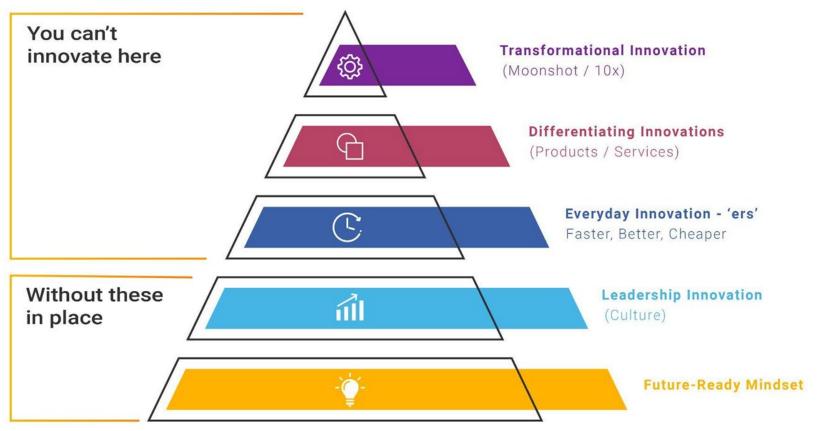
The Great Acceleration



2020 = 2025

E-Commerce 10 yrs in 1 year AI/ML 5 yrs in 1 year **Data Analytics** 5 yrs in 1 year Cloud computing 4 yrs in 1 year RPA / BPA 4 yrs in 1 year Adaptive & Predictive Cyber 5 yrs in 1 year Visual Communication 5 yrs in 1 year 2 yrs in 1 year Blockchain

BLI Innovation Framework

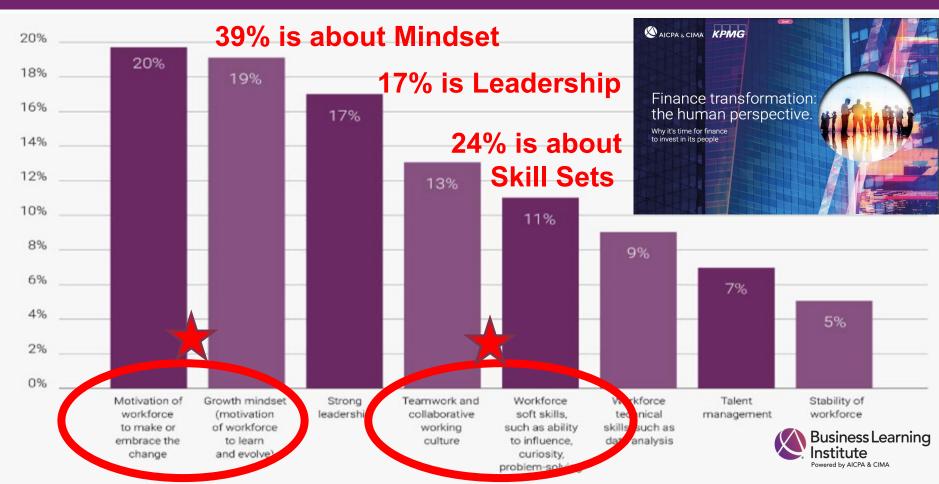




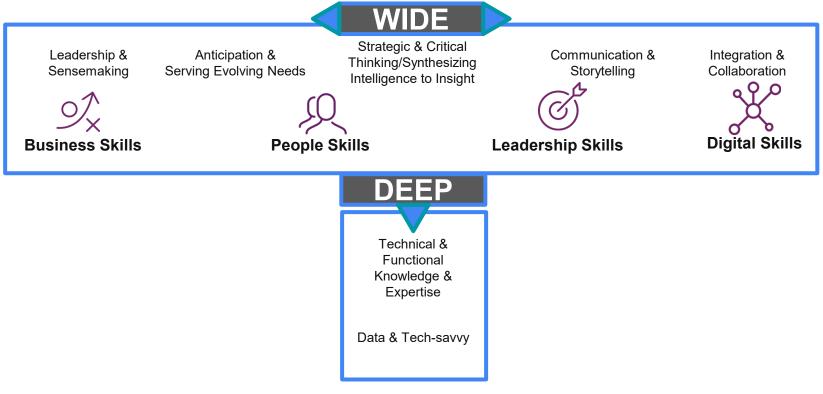
Evolution of the Economy



80% of Transformation Success is about PEOPLE



The T-Shaped Finance / Accounting Professional Boundary Crossing Competencies

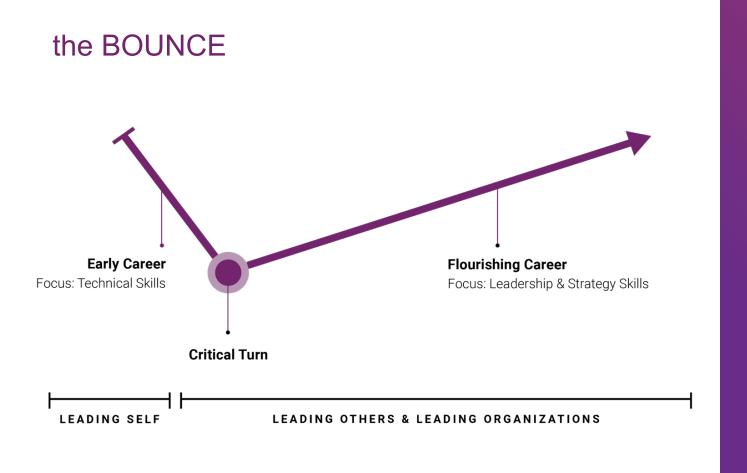


Ethics, Integrity & Professionalism

AICPA-CIMA Research Top 25 Future Ready Competencies

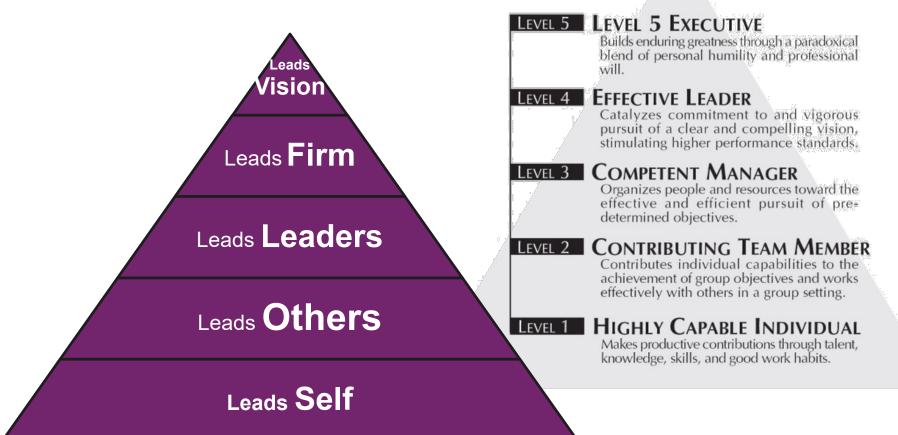
- Anticipating & Serving Evolving Needs
- Business Acumen
- Change Management
- Coaching and Mentoring
- Cognitive Flexibility
- Collaboration, Partnering and Mobilizing Consensus
- Communication and Presentations
- Continuous Learning
- Cross-Cultural Awareness
- Driving Performance
- Emotional Intelligence
- Ethics, Integrity and Professionalism
- External Awareness

- Innovation, Design Thinking, and Creativity
- Inspiration [Influencing/Persuading]
- Judgement and Decision Making
- Leading with Vision and Purpose
- Negotiation
- People Management & Delegation
- Problem Solving & Risk Management [Pragmatic]
- Productivity & Prioritization: Task and Time Management
- Project Management
- Service Orientation
- Strategic & Critical Thinking
- Synthesizing Data/Analytics to Insights









Business Learning Institute Powered by AICPA & CIMA

Al won't take your job. But, Al will take parts of your job. And if you don't learn to do the the particular human things that Al will never do, then, you may in fact be without a job.



What Are PowerSkills? The Skills of Success.

| Optimism | Curiosity | Tenacity | Flexibility | Integrity |
|-----------|------------|----------|--------------|--------------------|
| Learning | Generosity | Joy | Teamwork | Humility |
| Drive | Ethics | Empathy | Followership | Time Management |
| Happiness | Patience | Kindness | Forgiveness | Awe |

Source: IBM, Greater Good Science Center, Pymetrics, Josh Bersin



What does this all mean?

- 1. First, we have to focus our energies beyond "technical skills" in our education, training, development, and recruitment.
- 2. We are becoming a Power Skills economy.
- 3. Managers who are "trained" to be a manager once they get the title are already behind.
- 4. Leadership development starts on Day 1.

Mindset Shifts of Future Ready Leaders

From this....

- 1. I lead with smarts
- 2. I collect gold stars to demonstrate value
- I compete against technology to remain relevant
- 4. I tolerate "soft skills" training as necessary

To this...

- 1. I lead with HEART
- 2. I give away stars to increase my value
- 3. I use technology to be relevant
- 4. I embrace "Power Skills" as essential



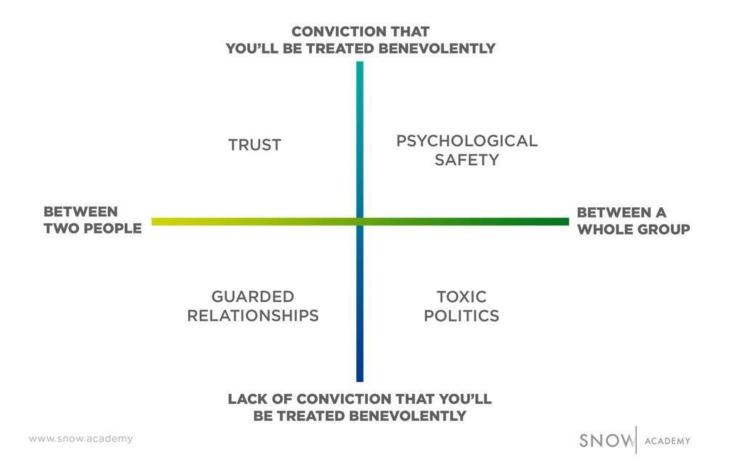
Is anything staying the same?





Source: Patrick Lencioni, The Five Dysfunctions of a Team

TRUST VS PSYCHOLOGICAL SAFETY



91% of first-level leaders are confident they have the trust of their team, BUT 58% of employees say they trust strangers more than their boss. (Franklin Covey 2021)

Your Speaker



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