

Presented by Nicole Andrews



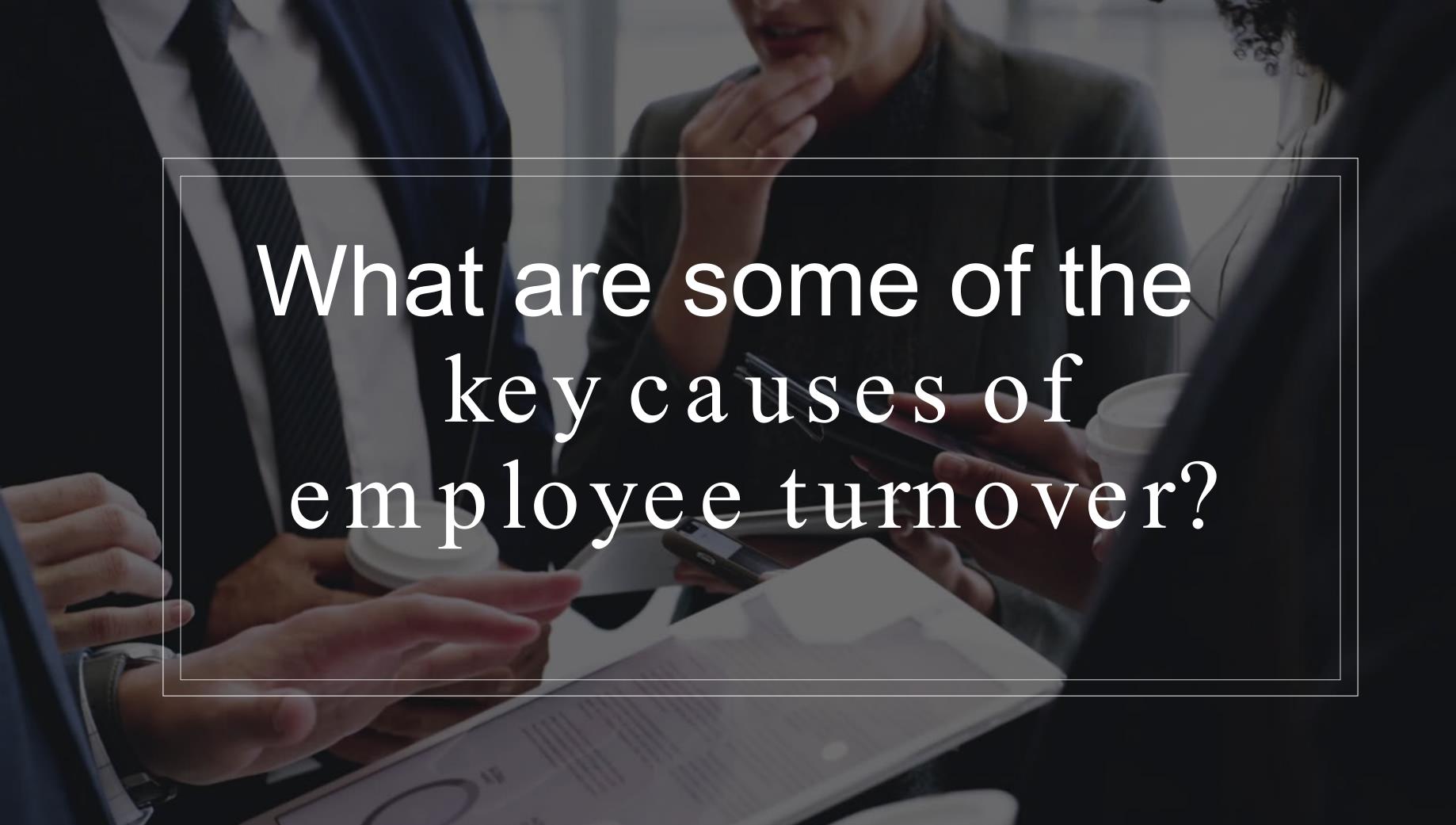
# Three Key Goals Today:

 Discuss the 5 keys to attracting, retaining and developing talent

 Learn a technique you can use to quickly assess talent retention gaps in your company

 Identify what each employee on your team needs to thrive



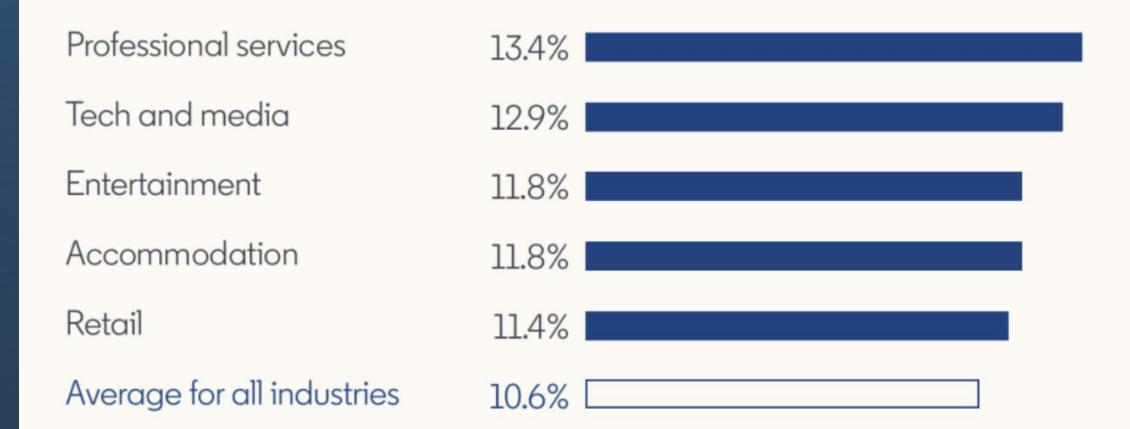


### Key Turnover Risk Indicators

- Major life changes
- Job change/new role
- Workload/Volume of work
- •Work environment/culture changes
- Direct manager/team
- Stagnant career growth
- Pay dissatisfaction

### Industries with above-average turnover rates

Average turnover rate across industries on LinkedIn globally (July 2021 – June 2022)



Turnover is calculated as the total number of departures divided by the average headcount.





## So, how do you support the ...

- Attraction
- Retention
- Development
- Inclusion
- Engagement

Of Talent in your organization or team?

### Give them a real...

# CMC.I.C.E.

# In your opinion, what's your most important priority right now as a leader?

### V=VALUE



### 1. Va lue

Making your team feel valued, appreciated and recognized

Challenge

Communicate

Recognize



### 1. Challenge them and give quality feedback



2. Provide honest and transparent communications

3. Show appreciation, praise and recognition

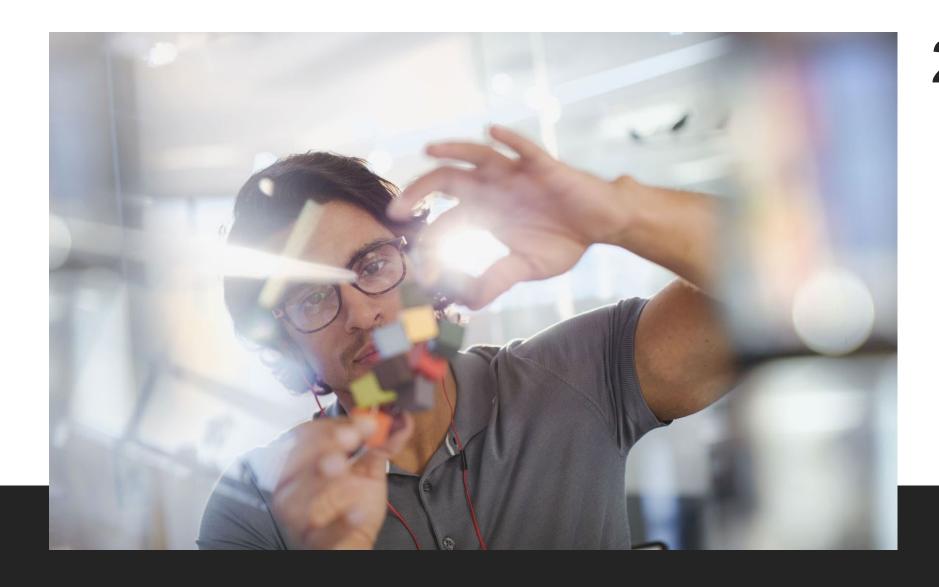


### What's your VALUEScore?

Rate your level of agreement with each statement from 1 to 5 (5 being the highest and 1 being the lowest):

- ✓ Feels challenged and receives quality feedback
- Receives transparent and honest communications
- Receives recognition and appreciation for contributions

## O = Opportunities



### 2. Opportunities

Providing valuable and visible career opportunities for team members to develop, advance or demonstrate their skills

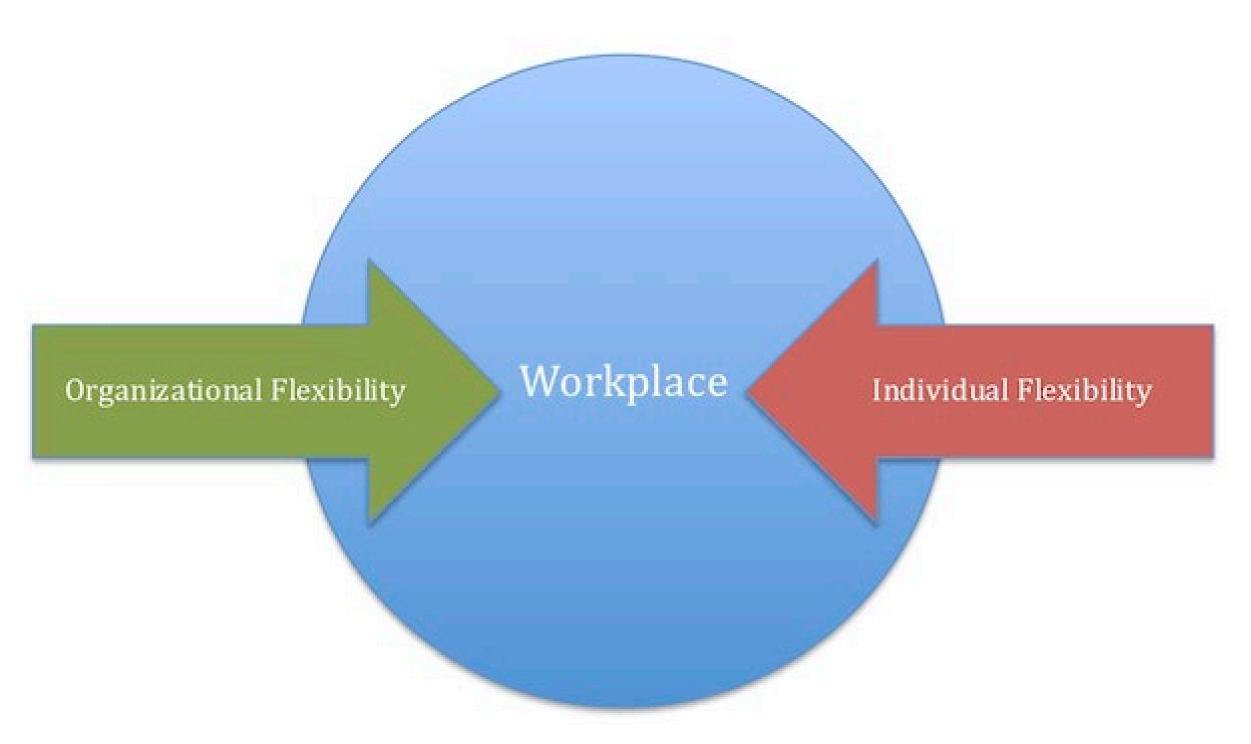
Visibility

Flexibility

Strategy

### 1. Provide visibility





2. Provide flexibility to balance personaland professional pursuits



3. Offer employment, promotion or strategic opportunities

### What's your OPPORTUNITIEScore?

Rate your level of agreement with each statement from 1 to 5 (5 being the highest and 1 being the lowest):

- Given opportunities to serve in visible ways or work on visible projects
- ✓ Has flexibility to pursue personal and professional activities
- Receives equitable chances to grow and advance in the company

### I = Information



Value

**Opportunities** 



Care

Experiences



### 3. Information

Sharing appropriate, relevant and timely information with team members to support their performance

Access

Input

Expectations



# 1. Provide access to key information



2. Seek input and share information

# 3. Clarify expectations



### What's your INFORMATIONScore?

Rate your level of agreement with each statement from 1 to 5 (5 being the highest and 1 being the lowest):

- Receives access to key insights and information needed to succeed in the company
- ✓ Is invited to share perspective, information and input
- ✓ Has clear expectations around their role, projects or assignments

### C = Care



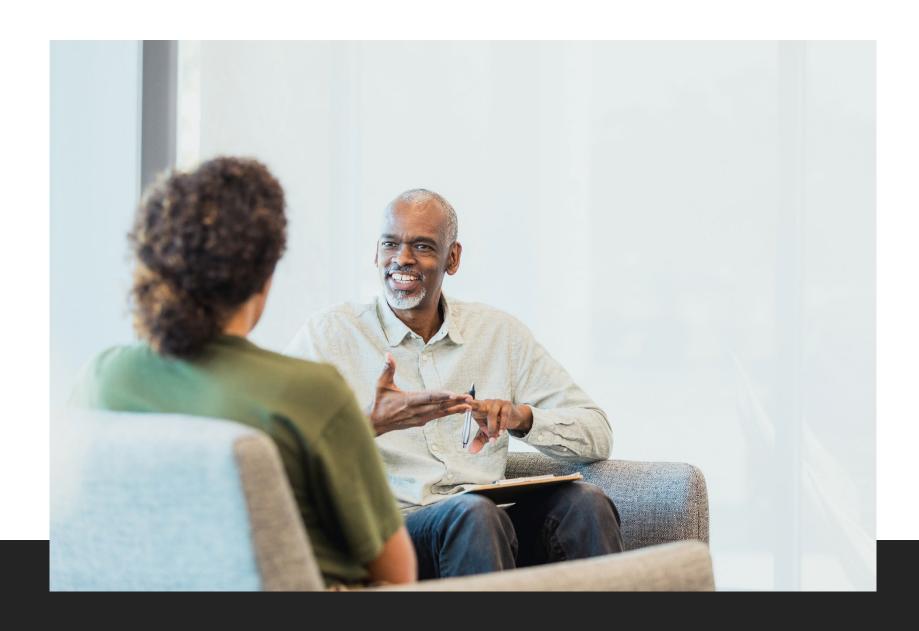
Value

**Opportunities** 

Information



Experiences



#### 4. Care

Demonstrating genuine care and concern for the employee as a person outside of their performance and day to day work at the company

Understanding

Empathizing

Listening

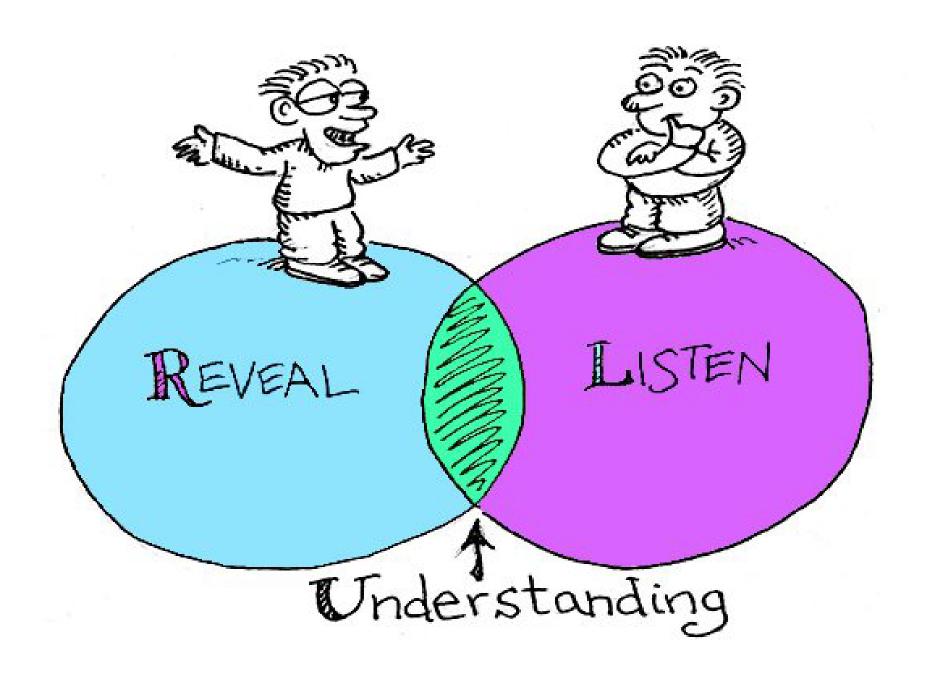
1. Get to know them personally and their career aspirations



2. Show compassion and empathy

Empathy.

We must understand before we Judge



# 3. Listen to understand and learn

### What's your CAREScore?

Rate your level of agreement with each statement from 1 to 5 (5 being the highest and 1 being the lowest):

- Feels known on a personal "career aspirational" and "non-work" level
- ✓ Shown compassion and empathy
- ✓ Feels the company listens and responds to needs and input

# E = Experiences

Value

**Opportunities** 

Information

Care



### 5. Experiences

Creating or providing meaningful experiences that give employees further exposure into the company culture, career paths or client work

Exposure

Role Modeling

Involvement

1. Give them exposure through key experiences and connections







# 2. Create great team experiences and model inclusive leadership within the team

©2021 -2023 Nicole Andrews International, LLC All Rights Reserved. Not to be reproduced or distributed without permission from original content creator.



3. Involve them in discussions and during meetings

©2021 -2023 Nicole Andrews International, LLC All Rights Reserved. Not to be reproduced or distributed without permission from original content creator.

### What's your **EXPERIENCES**core?

Rate your level of agreement with each statement from 1 to 5 (5 being the highest and 1 being the lowest):

- Exposed to influential leaders for mentorship/sponsorship and offered key growth experiences
- Sees healthy leaders who model inclusive behaviors and promote healthy team dynamics
- ✓ Invited to attend and speak in key meetings

### Identify your total ©V.O.I.C.E. Score

### **Scoring Legend**

60-75 points = ©V.O.I.C.E. Pro

45-60 points = ©V.O.I.C.E. Intermediate

45 points or less = ©V.O.I.C.E. Beginner

# What's your greatest struggle or challenge today as a leader?





### 5 Simple "VOICE" Questions

- 1. How will you value and recognize team in 2023?
- 2. What opportunities can you delegate or involve them in?
- 3. What information can you share or receive to help them clarify the best way they can help fulfill the company mission or team goals?
- 4. How can you demonstrate more care and compassion for your team this year?
- 5. What experiences can you expose them to or create that will be different from years past?

"The things we fear most in organizations — fluctuations, disturbances, imbalances — are the primary sources of creativity."

- Margaret Wheatley

#### **Contact: Nicole Andrews**

nicole@thenicoleandrews.com

### Thank You

Career Coach, Organizational Consultant and Speaker

Nicole Andrews International, LLC

www.thenicoleandrews.com

www.linkedin.com/in/thenicoleandrewsofficial